



Digital Print: Efficiency and Effectiveness

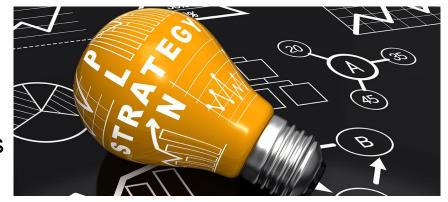
Changing Market Dynamics





The Digital Drive

- Magazines shorter runs driving digital
- Direct mail A resurgence
- Printed books a revival due to digital fatigue and younger readers
- Printed photos migrating from silver halide
- Packaging based on consumer and customer demand for rapid time to market





Speakers



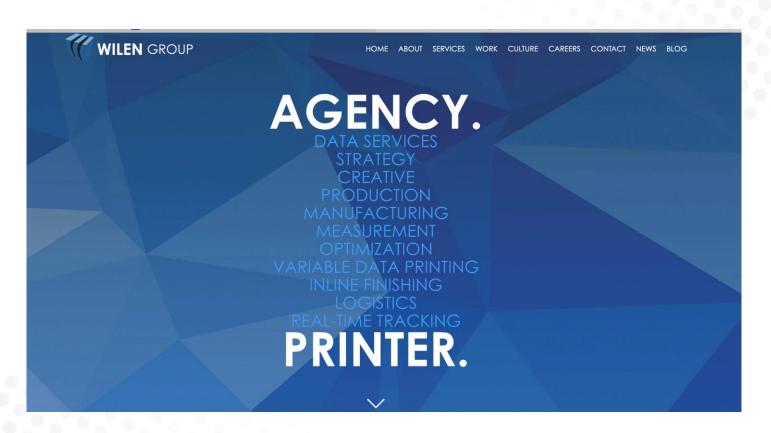
Barb Pellow Manager Pellow and Partners



Darrin Wilen
President
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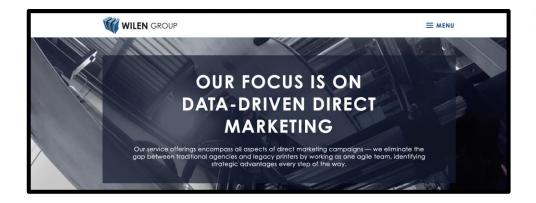
About Wilen

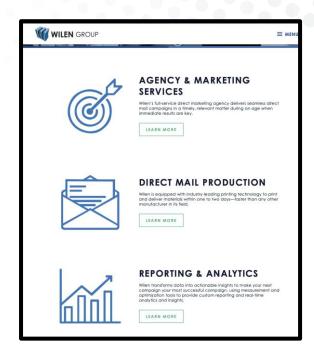
- Founded in 1971....more than 50 years serving clients
- Offer a full range of services from agency support through to fulfillment and mailing
- 450 employees
- Produce more than 1 billion direct mail pieces annually
- Three locations....Melville NY, Deerfield FI, Las Vegas NV





Services







Market Dynamics

- Direct mail is making a comeback
 - Privacy issues with digital channels
 - Digital advertising is becoming more expensive
 - Omni-channel marketing is growing
 - Dealing with data is critical
 - Print runs are smaller and more targeted
 - Time to market and getting messaging in home is top of mind with marketers





Production Inkjet Delivers Value/Efficiency

- Ability to turn jobs/speed
- Reliability
- Relevance every page and image variable
- Quality
- Last minute changes
- Elimination of pre-printed shells/inventory
- Labor savings
- Reduction in waste





Recommendations for Peers Header Example

- Investing in technology is critical....production inkjet as well as the infrastructure to efficiently use the technology
 - Required for more jobs and smaller jobs
- Companies are "swimming in data" and need help to use it effectively; success requires good data skills
- Offering Omni-channel solutions is key







Core Publishing Solutions (CPS)

CPS is Thomson Reuters' 1.3M sq ft book manufacturing plant located 10 minutes from the Minneapolis/St Paul MN airport.

Context to our operation:

 CPS supports publishers in the professional, education, juvenile, faith, trade, and association spaces

A few stats:

- Just shy of 450 EE's (+25% since 2019)
- ~ 400 pieces of equipment
- Facility also provides large scale Subscription, Warehouse and fulfillment services
 - o 3M subscription/330K new order deliveries
 - 87K unique materials in the warehouse



Flexible, scalable solutions for publishers

Core Publishing Solutions

Core Printing and Binding

Print: ~16B pages last year

- Multiple workflows (offset, inkjet, long and short runs)
 - 6 Offset webs w/ ZMR
 - 3 Inkjet web
 - 5 Inkjet/Toner cutsheet

Bind: ~27M books last year

- Hardcover, Softcover, Loose-leaf and Newsletters Products
 - One shot and two shot perfect and burst offerings
 - PUR
 - Smyth sew
 - Side stitch
 - Drill and Shrink



~ % Production Pages 2021





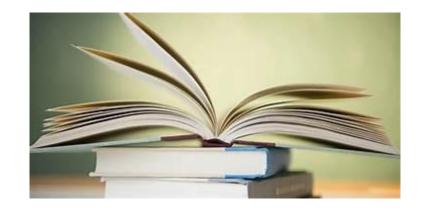
~ % Production Orders in 2021





Market Dynamics

- The book market has grown and changed
- Younger readers
- More back list sales
- Larger runs staying in North America (Based on shipping delays overseas)
- Increases in self published books
- Alleviation of quality concerns related to inkjet (and publishers are in a hurry to get books out)





Inkjet: Helping Meet Demand

- Turn small runs quickly
- Helped deal with labor shortages
- Ease of training an inkjet operator versus a press operator
- Reductions in waste
- Support for plant automation with bar codes to streamline operations





The Future

- Book sales remain strong
- More digitally printed books
- Projections are positive
- But as I told Barb....my crystal ball is cracked





Recommendations for Peers

- People the heartblood
- Networking
- Relationships
- Partnerships
- Automation





In Summary

- The pandemic brought change
- It gave us time to evaluate strategies and investments
- It was either a threat or an opportunity
- Opportunities emerged across all segments of the market
- Inkjet is driving volume; Automation is making it efficient

